

## **Procurement @ ESO**

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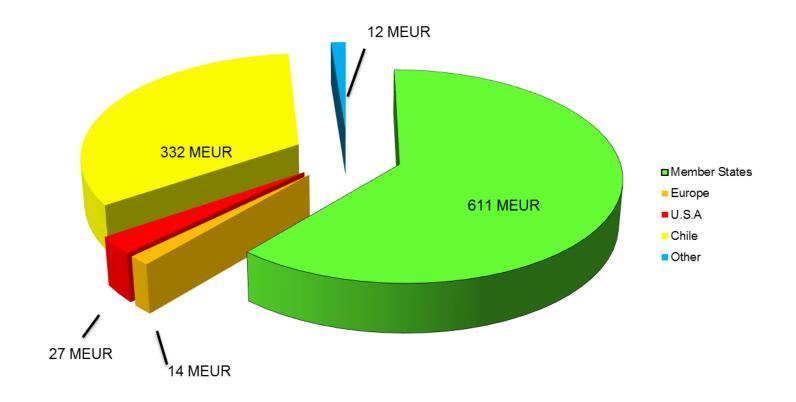


## **Topics Addressed**

- Statistics
- ESO Procurement Policy & Process
- Procurement Vehicles
- Selective Tendering
- Collaborations with Institutes
- Industrial return



# Contracts awarded worldwide over the period 2005 - 2014

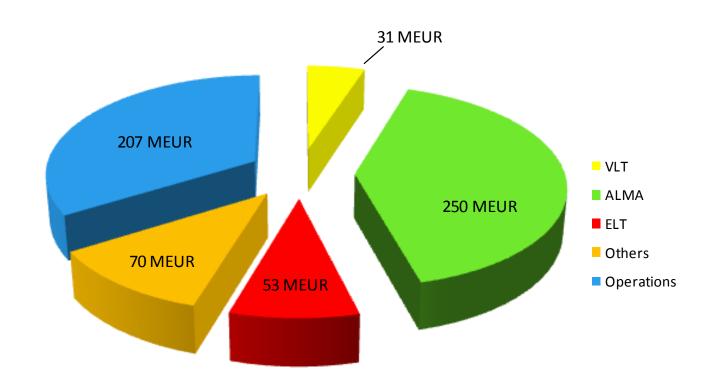


**Total Contracts 10 years: 996 Million EUR** 



# Contracts awarded within ESO Member States over the period 2005 - 2014

Cumulative values, per "project"

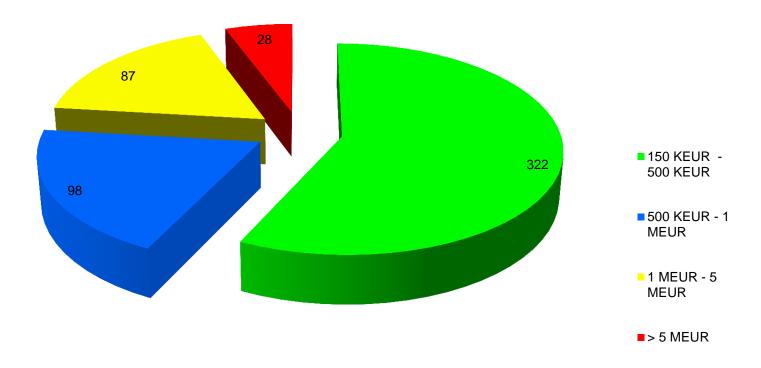


**Total Contracts 10 years, 611 Million EUR** 



# Number of contracts awarded over the period 2005 - 2014

Number of contracts, for different price ranges



58,470 contracts below 150 KEUR were placed in this period



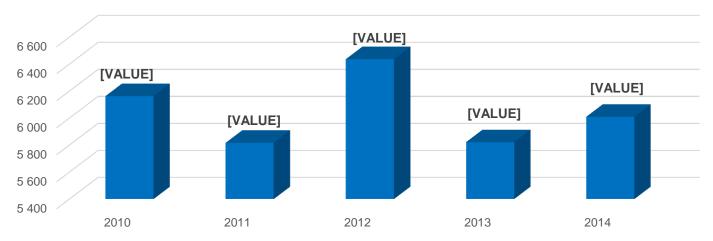
# Spend per year and number of procurements 2010 - 2014

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#### **Amount in EUR**



#### **Number of Procurements**





## **Procurement Policy (1/2)**

- Overall objective: technical excellence at an affordable cost.
- In accordance with key principles for Public Procurement:
  - Non-discrimination
  - Transparency
  - Accountability
  - Fairness, economy and efficiency



## **Procurement Policy (2/2)**

- Requirements from ESO Financial Rules and Regulations:
  - Competitive Tendering;
  - Within ESO Member States;
  - Contracts awarded to the lowest priced technically and managerial compliant tender;
  - Fair distribution of the contracts among the ESO Member States.
- Implemented through the ESO internal Procurement and Sales procedures.



## **Procurement Process (1/3)**

- ESO selects the recipients of its procurement actions from:
  - ➤ Its database (categories), plus its staff's own knowledge;
  - Suggestions received from ESO Member States;
  - Interest expressed by companies:
    - In relation to forthcoming procurements announced on the ESO web page;
    - · Generically.
- ESO gives great importance to the quality of its tenders, and expects the same from the bidders: "one shot only", no room for improving a tender after its submission.

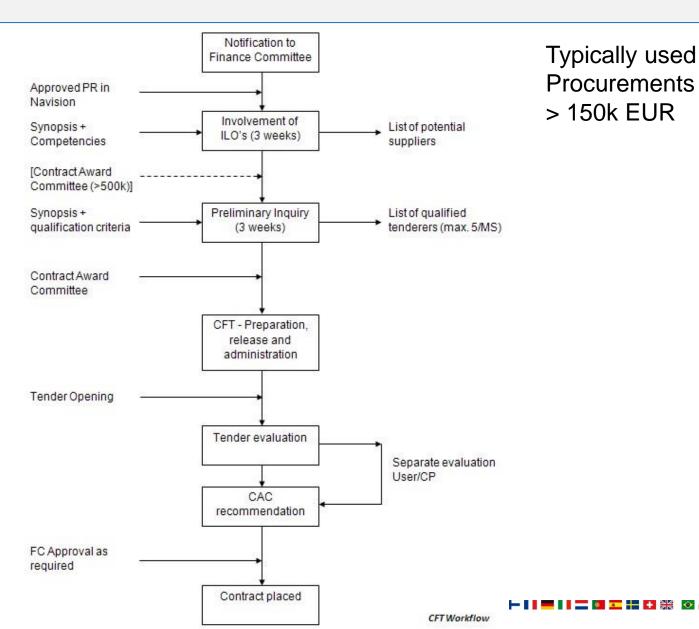


## **Procurement Process (2/3)**

- Evaluation of the managerial/technical evaluation of tenders performed without knowledge of the price(s);
- Lowest priced compliant tender is awarded the order/ contract;
- For each procurement above 150K EUR, an internal committee is constituted to follow through the evaluation and adjudication process.
- Contracts/ Purchase Orders are regulated by ESO's own set of contractual conditions (including recourse to private arbitration in case of disputes).



## **Procurement Process (3/3)**



Typically used for **Procurements** > 150k EUR



## **Procurement Vehicles (1/3)**

#### Price Inquiries:

- For goods and services which are "standard" and do no call for an extensive definition of requirements;
- ➤ The schedule is ad-hoc, typically 3 to 4 weeks;
- The resulting order is regulated by the ESO General Conditions of Purchase Orders;
- ➤ Values are, as a general rule, < 150KEUR



## **Procurement Vehicles (2/3)**

### Call for Tender (CFT):

- > Announced on the ESO CP web page;
- Mostly a 2 step process:
  - Preliminary Inquiry: selection based on technical and financial suitability (response time: ~4 weeks);
  - Competitive CFT: to all qualified companies; response time 6 weeks minimum.

#### Other:

- Request for Information (form free on a non-binding) basis)
- Single Source procurements (only in justified cases)



## **Procurement Vehicles (3/3)**

### Structure of our procurement documentation:

- Preliminary Inquiry:
  - Cover letter defining the content of the response
  - Synopsis of the scope of work;
  - The technical, financial, contractual qualification criteria;
  - Administrative matters;
  - ADs, as required (e.g. General Conditions of ESO Contracts)

#### > CFT:

- Cover letter
- Special Conditions
- Tender Form
- Draft contract
- General conditions
- SOW
- Technical Specifications



## **Selective Tendering**

- Our procurement actions are targeted =>
  - You either know about it;
  - > or ESO knows about you and your competencies;
  - or....the opportunity is lost.
- For procurements expected to exceed 150 KEUR, announcement is made on the ESO web page: http://www.eso.org/public/industry/cp.html
  - => companies have the opportunity to make their interest known to ESO (cp@eso.org).



### **Your Submission to ESO**

- Make your (first) tender your best tender, as it will be your only shot:
  - > Your reply needs to respond fully to the CFT requirements, specified in our "special conditions" => ask questions when you are unsure!!!!
  - Same level of completeness required from new suppliers as for suppliers who have already contracted with ESO;
  - > Questions asked by ESO for clarification, and very selectively for missing information;



### **Collaborations with Institutes**

- Collaborations aimed at building instruments to be used at the telescopes;
- Same principles applied as for procurements (Transparency, equal treatment etc.);
- Identification of institutes via scientific council delegate;
- Remuneration via GTO and reimbursement of hardware cost.
- Institutes mostly procure via EU tendering



### Industrial return

- No requirement for juste retour...but a strong expectation from all ESO Member States of an equitable distribution;
- Measured through each country's return coefficient: ratio between the percentage of expenditures in an individual MS and the MS percentage contribution to the budget;
- Expenditures calculated on data collected from the Contractors re: the "origin of the supply".



## What is in it for you?

- Business opportunity
- Publicity: you get the change to contribute to the build of very complex machines with high potential
- It can provide you the opportunity for free R&D
- Potential spin offs of the developments made



## **Questions?**

